

What?	How?
▼▼ Remarkable Catholic Schools	
<ul> <li>Ambitious and aspirant expectations for all</li> <li>Fully inclusive, diverse communities</li> <li>Christ-like relationships</li> <li>Meaningful learning</li> <li>Strong outcomes</li> <li>Secure and safe buildings</li> <li>Effective safeguarding arrangements</li> <li>Authentic RE, spiritual formation &amp; chaplaincy</li> <li>High quality Religious Education</li> </ul>	Effective recruitment     Strong leadership     Robust and clear policy framework     Careful oversight of standards     Sensitive challenge     Negotiated support     Reliable Catholic School Inspection (section 48)      Accurate subject and professional knowledge
<ul> <li>Opportunities for pupils to develop spiritually</li> </ul>	Age-appropriate pedagogy
Exceptional chaplaincy arrangements	Careful monitoring
<ul> <li>Resilient and flexible education estate</li> <li>A good or better Catholic School place for any parent wishing to exercise their child's baptismal right</li> <li>A buildings' maintenance and development progamme driven by prioritised condition-needs analysis</li> <li>Firm foundation governance</li> <li>Clear understanding of the Archbishop's canonical and foundational role in schools and his authority to appoint or remove Foundation Governors</li> <li>Foundation members, directors and governors who support and challenge school leaders in equal</li> </ul>	<ul> <li>Easy-to-reach Catholic School locations</li> <li>Accurate and reliable pupil place planning information</li> <li>Economic and efficient MAT or LA structures</li> <li>Open, transparent and costed development programmes</li> <li>Effective selection and recruitment</li> <li>Mandatory and effective training</li> <li>Flexible support systems</li> </ul>
measure	
Agile professional learning	
<ul> <li>A programme of training and development opportunities with specialty in:         <ul> <li>Leading, managing and working in Catholic Schools</li> </ul> </li> </ul>	<ul> <li>Just-in-time training and development</li> <li>Access to accreditation and qualifications</li> <li>Face to face, elearning and blended methods</li> </ul>
↑↑ Adaptive Education Commission structure ↑↑	
<ul> <li>The right people in the job at the right time</li> <li>A full range of employment modes across the Education Commission</li> <li>Rigorous performance management</li> </ul>	<ul> <li>Secure finances and a sustainable operational plan</li> <li>Suitably skilled and trained personnel</li> <li>Flexible 21st Century working practices</li> <li>Reliable technological infrastructure</li> </ul>

Archdiocese of Southwark Education Strategy Summary